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## Introduction

The "State of Data in the Commercial Real Estate Industry - 2025" report analyzes the data fragmentation challenges prevalent within the commercial real estate (CRE) sector. It examines the characteristics, causes, and consequences of data fragmentation and the impact of disparate data systems on decision-making, efficiency, and innovation across various CRE operations. The report also highlights emerging technological solutions and initiatives to address these challenges and foster greater data integration.

## Summary of Key Findings

The following summarizes the key findings from the report:

### Pervasiveness of Data Fragmentation in CRE

- The CRE industry struggles with data scattered across numerous spreadsheets, documents, and disparate software systems.
- This fragmentation is worsened by diverse property types, multiple stakeholders, and complex investment structures.
- Continued reliance on legacy technology infrastructures and the persistent use of spreadsheets contribute to the problem.
- A lack of standardized data formats and protocols, departmental silos, and inconsistent data management policies exacerbate data fragmentation.
- Industry reports increasingly identify data fragmentation as a significant impediment to operational efficiency, informed decision-making, and overall business growth.

### Recent Research and Industry Insights (2022 - Present)

- Industry publications and reports from 2022 to present consistently highlight the recognition and impact of data fragmentation in CRE.
- Data fragmentation hinders a comprehensive and unified view of investment portfolios.
- It increases the potential for errors, inaccuracies, and outdated information.
- Fragmented data environments make generating comprehensive reports time-consuming and inefficient.
- Data fragmentation hinders informed decision-making, impedes performance optimization, and obscures risk management.

- Emerging solutions include data centralization into unified platforms, AI-powered data aggregation and standardization tools, dedicated data integration platforms, and cloud-based solutions.

## Influence of Organizational Factors and Technology Adoption on CRE Data Practices

- Poorly defined or enforced organizational policies can promote data silos.
- A lack of leadership emphasis on data and a non-collaborative culture contribute to the problem.
- Well-defined data management policies are crucial for preventing data silos and ensuring data quality and accessibility.
- The CRE industry's relatively late adoption of digital transformation and lower technology skills among personnel hinder efforts to improve data quality.

## Role of AI in Improving Data Quality and Management

- The CRE industry is increasingly optimistic about the role of AI in improving data quality and management.
- AI offers potential for automating data collection, structuring unstructured information, and identifying inconsistencies and errors.
- However, AI's effectiveness relies heavily on the quality and consistency of the data it processes.
- Addressing foundational data management issues is crucial for leveraging AI for data quality improvement.

## Impact of Data Silos on the Commercial Real Estate Lifecycle

- Data silos create inefficiencies and challenges at every phase of the CRE lifecycle.
- During acquisition, they hinder access to diverse data sources for thorough due diligence.
- In the development phase, they impede project management, cost control, and stakeholder communication.
- During management, they cause inefficiencies in day-to-day operations, making it challenging to generate accurate reports.
- In the disposition phase, data silos complicate compiling comprehensive property information for marketing and sales purposes.

## Emerging Solutions and Initiatives for Data Integration

- The CRE industry is increasingly looking toward technological solutions to data fragmentation.



- Artificial intelligence (AI) and machine learning (ML) can automate the collection, structuring, and analysis of data from multiple disparate sources.
- Dedicated data integration platforms are crucial in connecting disparate systems and unifying CRE data.
- Building Information Modeling (BIM) can help visualize and manage data from disparate systems in building design, construction, and operation.
- Initiatives focused on establishing data standards and improving interoperability are gaining momentum in the CRE industry.
- Organizations like MISMO, OSCRE, and IBPDI are developing standards and models to facilitate data exchange and integration.
- The UNECE framework on statistical interoperability provides a valuable conceptual model for understanding the different facets of data interoperability.

## Key Root Causes, Constraints to Improvement, and Possible Near-Term Solutions

- **Root Causes:** Continued reliance on legacy systems and spreadsheets; lack of standardized data formats and protocols; departmental silos and lack of cross-departmental data sharing; absence of consistent data management policies and procedures.
- **Constraints to Improvement:** Low level of technology skills and experience in industry personnel; costs associated with implementing new technologies and overhauling legacy systems; potential resistance to change and adoption of new standards; ensuring data privacy and security during integration efforts.
- **Possible Near-Term Solutions:** Centralizing data into unified platforms; leveraging AI and automation for data aggregation and standardization; using industry data standards; adopting cloud-based solutions; focusing on internal training and upskilling; implementing clear and consistently enforced organizational data policies and standards.

## Conclusion

The Commercial Real Estate (CRE) industry faces significant challenges due to data fragmentation. However, emerging technologies and industry initiatives offer promising solutions. By addressing the root causes of fragmentation and embracing these advancements, the industry can unlock the full potential of its data to drive efficiency, improve decision-making, and foster innovation.

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